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10 Questions Before You Approve a Recovery Programme

A recovery programme is a promise to recover time. These questions test whether it is a plan or simply dates pulled to the left.

01 **Is the cause of the slippage understood?**
Recovery that does not address why time was lost tends to lose it again.

02 **What exactly is being recovered, and by when?**
The target milestone, the days to be recovered and the date of recovery should be explicit.

03 **What has changed in method, sequence or resources?**
If nothing changes but the dates, the programme is a forecast of hope, not a recovery plan.

04 **Are the extra resources real and committed?**
Labour, plant, supervision and supply chain capacity should be evidenced, not assumed.

05 **Do production rates reflect actual performance to date?**
Recovery rates far above demonstrated output need a convincing explanation.

06 **Has the critical path been re-tested after the changes?**
Accelerating one path often exposes another; near-critical work must be checked too.

07 **Are interfaces, approvals and procurement aligned with the new dates?**
Recovery on site fails if design, permits or materials cannot keep pace.

08 **Does the logic still hold, or have constraints replaced it?**
Forced dates and removed links can make a programme look recovered while hiding the risk.

09 **Who bears the cost and the risk of acceleration?**
Recovery has contractual and commercial consequences that should be agreed, not implied.

10 **How will recovery be measured month by month?**
Defined checkpoints show early whether the recovery is working, while there is still time to act.

Go further: run the free in-browser **Recovery Programme Check** at rishijaveri.com/recovery-check — nothing is sent, nothing is stored.

Executive one-pager · Method guidance, not a certification or legal advice